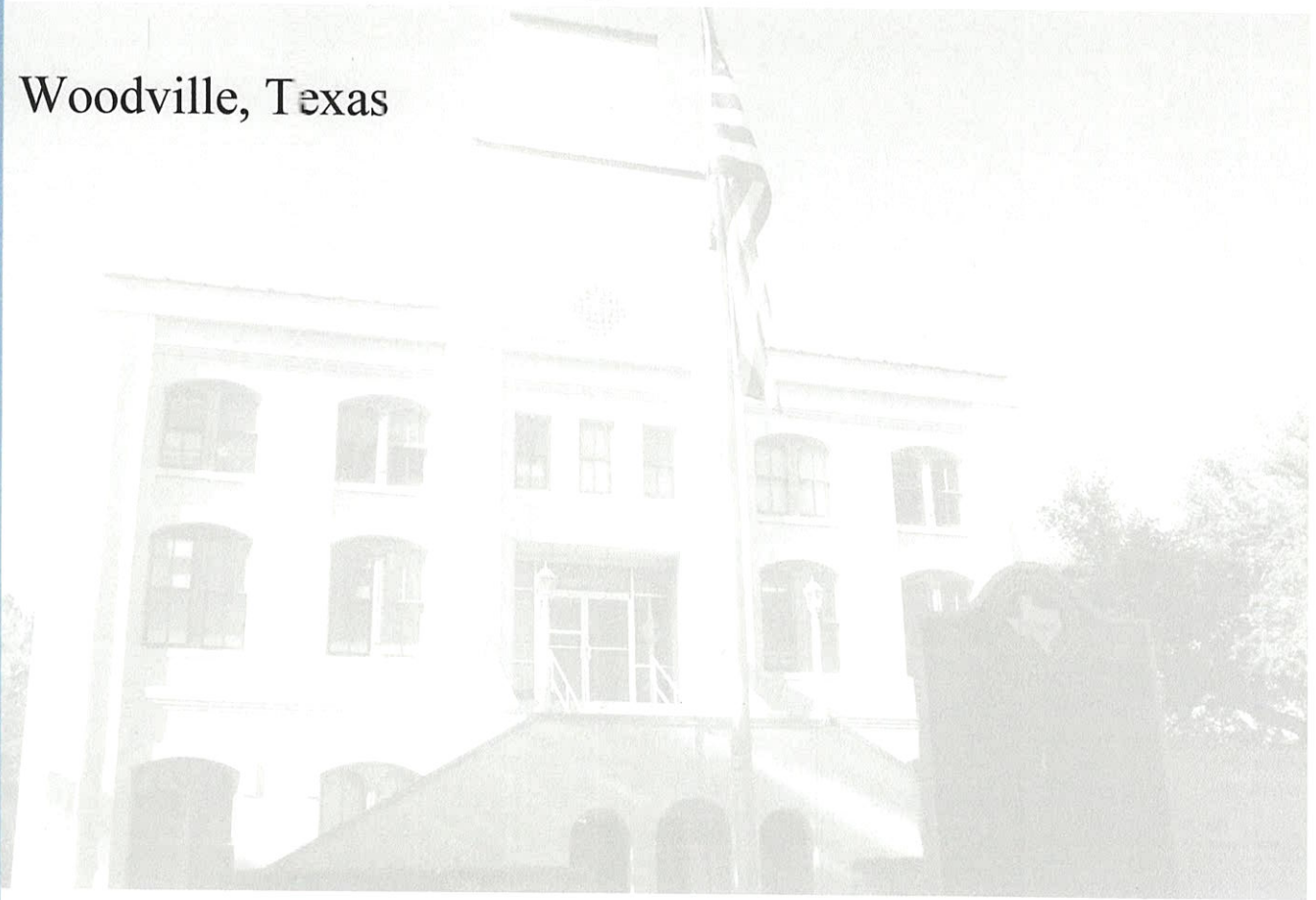
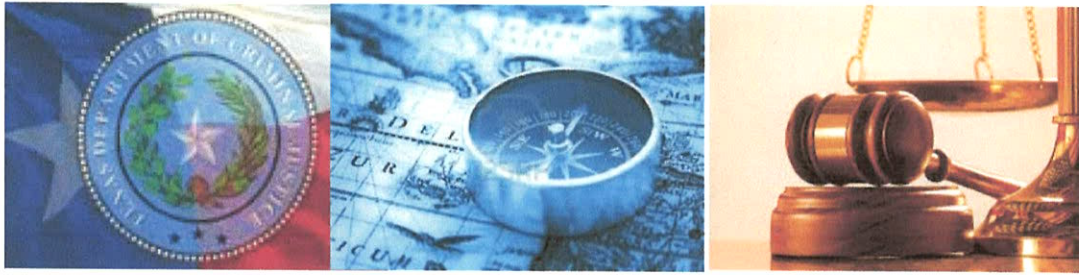


# FY2018-2021 Strategic Plan: Tyler County Community Supervision and Corrections Department

Woodville, Texas

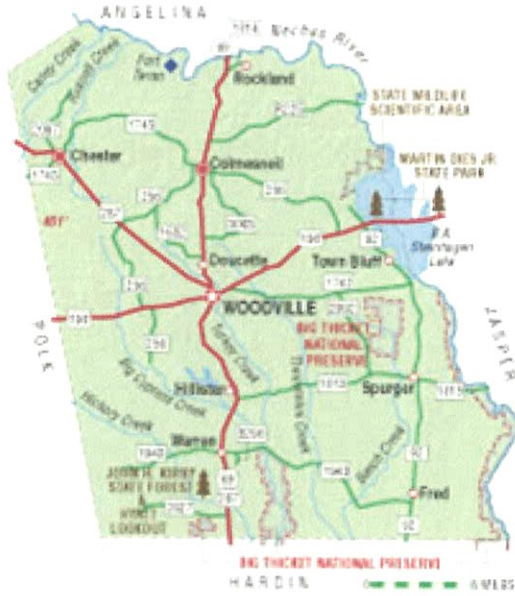


Texas Department of Criminal Justice



# COMMUNITY JUSTICE ASSISTANCE DIVISION

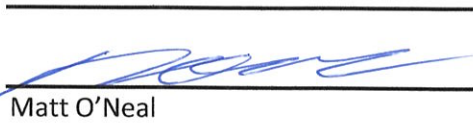
*In collaboration with*



## TYLER COUNTY CSCD

### Endorsements:

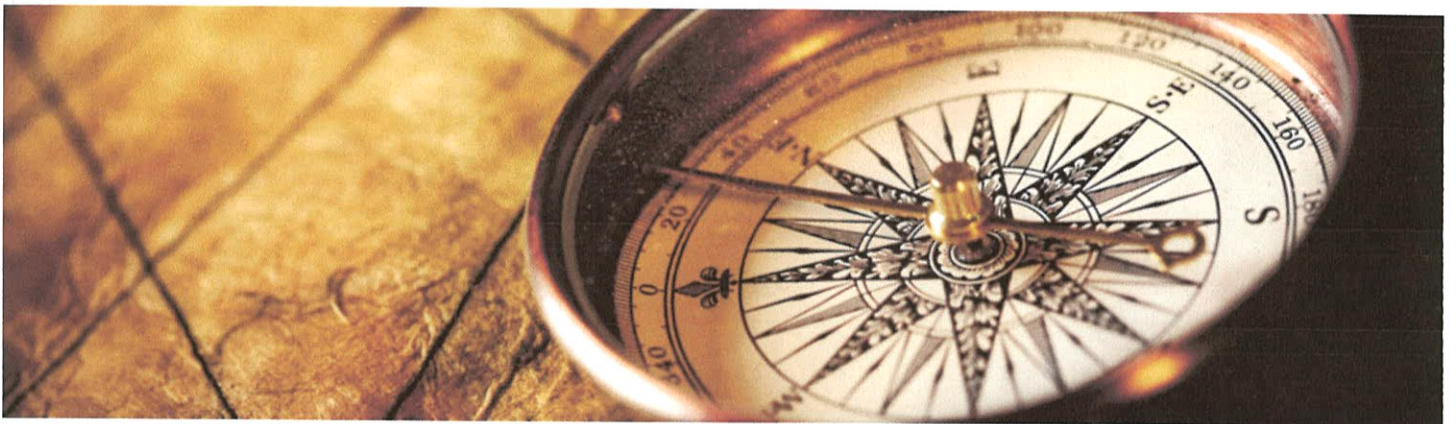
  
\_\_\_\_\_  
Delinda Gibbs-Walker 1A Judicial District Judge

  
\_\_\_\_\_  
Matt O'Neal CSCD Director

**Matt O'Neal, Director Tyler County CSCD**  
moneal.cscd@co.tyler.tx.us (409) 283-5255 ext. 427

## Vision

*We, the employees of the Tyler County CSCD, envision an organization striving to eliminate recidivism in offenders by promoting positive change, providing opportunities for offenders to become productive citizens, and promoting growth and development for employees.*



## Mission

*Our mission is to serve the citizens of Tyler County by enforcing the Orders of the Court, assisting victims of crime through increased offender accountability, and to endeavor to reduce criminal behavior in offenders through structured risk/needs management, appropriate supervision, and rehabilitation.*

## *The Tyler County Community Supervision and Corrections Department Values:*

**C**reativity – *We value creativity in using available resources to provide necessary services to the offenders placed under our supervision.*

**H**onesty – *We believe honest and open communication is essential for probationers and to foster a positive and supportive working environment for employees.*

**A**ccountability - *We set high performance expectations and hold ourselves accountable for the quality of our work and the results we achieve as individuals, as team members and as a department.*

**N**eed – *We believe offenders present a need in the community for treatment, education, and rehabilitation.*

**G**rowth - *We believe in fostering the growth of employees thru knowledge, experience, and training.*

**E**mployees - *Our employees constitute our most valuable resource for accomplishing our mission.*

# Department Overview

The Community Supervision and Corrections Department services the County of Tyler, Texas. Tyler County is approximately 936 square miles in the Deep East Texas region. The Department services approximately 21,749 citizens, according to the 2014 census. The Department serves the 88<sup>th</sup> and 1-A Judicial District Courts, as well as the County Court of Tyler.

The Department serves adult offenders placed on Community Supervision, pre-trial diversion, and bond supervision. The Department is also tasked with the duty of disbursing court ordered fees such as Fine and Victim Restitution. Being funded through state funds, and offender fees, the CSCD is dedicated to providing high quality and fiscally effective services to offenders.

The strategic plan for Tyler County Community Supervision and Corrections Department will provide information for the goals, strategies and objectives of the Department for the next four years. The plan will also provide a view of the Department's jurisdiction population and offender profiles.

The Department is charged with providing services to offenders that will assist them in complying with the terms and conditions of their probation, successfully completing supervision and reducing the likelihood that they will

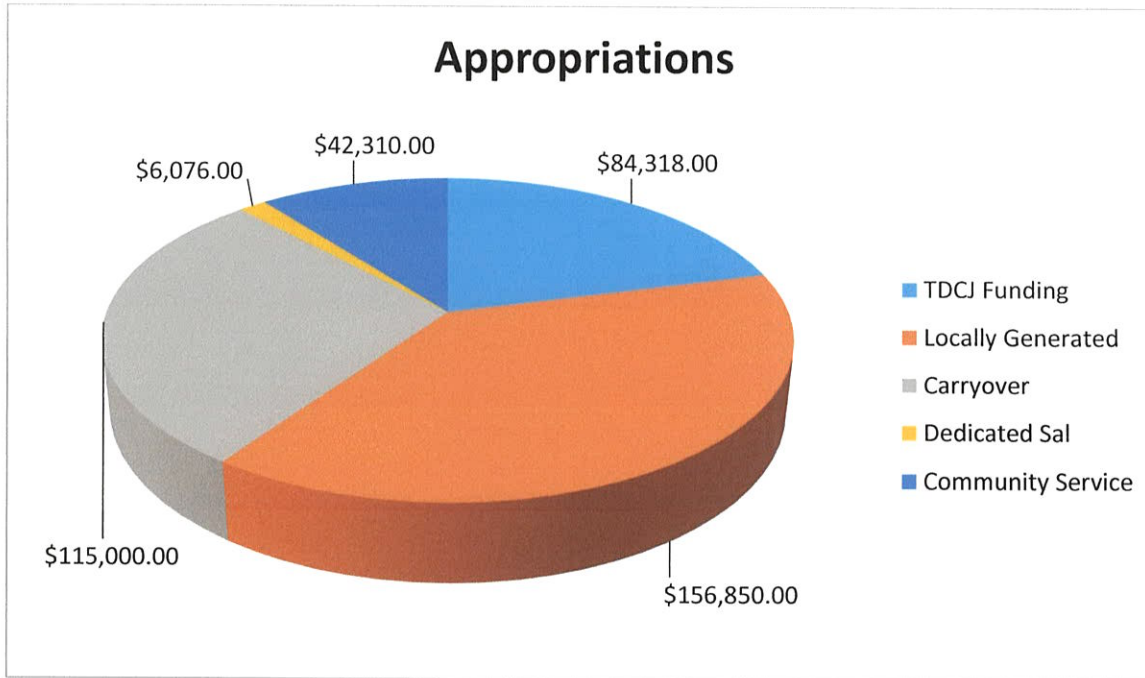
reoffend. In order to reduce recidivism and promote success, offenders will identify and address areas of need in their own lives, set specific goals to meet those needs and develop viable plans to achieve the goals set. The Department utilizes the Texas Risk Assessment System to effectively identify offender issues in different areas of their life, and then refers the offender to the appropriate program to address those areas. This is fiscally responsible and allows for effective time management for the officer supervising the offender.

Our Department makes efforts to reduce technical violations and use the resources available to us to interrupt criminal thinking. The availability of programs and services within our county's jurisdiction is limited, and many of the services that are available have limits on the individuals that can be served. In some cases the cost of the services can also be prohibitive for offenders, and many offenders are unable to obtain reliable transportation. Some program options are available in surrounding counties, at limited or no cost to the offenders. This allows an opportunity for clients in need to participate in services.

The Department continues to seek out mental health resources to supervise offenders with mental impairments and other offender needs.

# Department

## Overview: Budget



### Basic Supervision (BS) Funding

Use	Amount
TDCJ Funding	\$84,318
Carryover from FY15	\$271,500
Dedicated Salaries	\$6,076
<b>Total BS Funding</b>	<b>\$362,244</b>

### Locally Generated Funding

Use	Amount
Probation Fees	\$140,000
Payment by Program Participant	\$16,500
Carryover Estimated amount	\$115,000
<b>Total</b>	<b>\$271,500</b>

### Community Corrections (CC) Funding

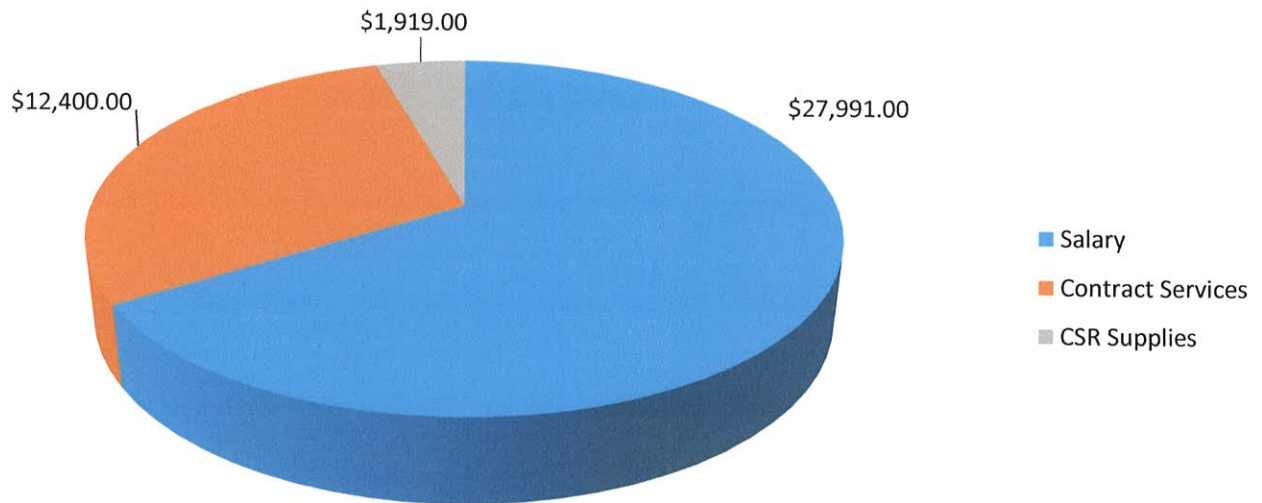
Use	Amount
Community Service Rest.	\$42,310
<b>Total</b>	<b>\$42,310</b>

# Department

## Overview: Programs

Program Title	Program Code/Designator	Program ID	Funding Source
Community Service Restitution	CSR-1	15	BS

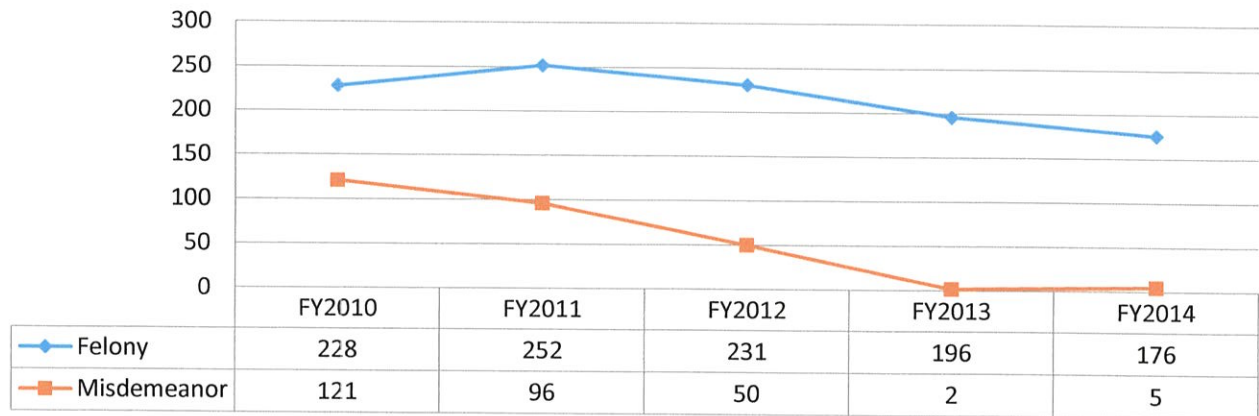
### Community Service Restitution



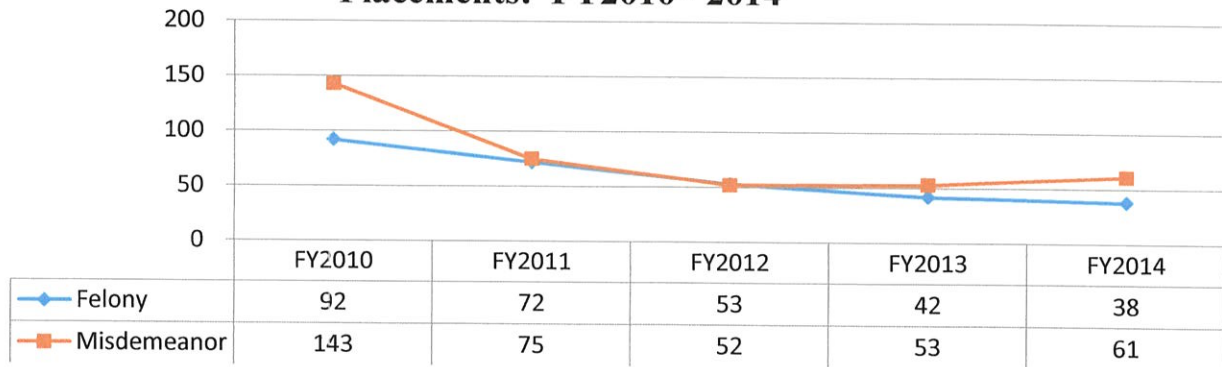
# Department

## Overview: Offender Population

**Tyler CSCD Direct Population:  
FY2010 - 2014**



**Tyler CSCD Community Supervision  
Placements: FY2010 - 2014**



### *Perspectives on Offender Population*

The direct supervision population and community supervision placements have continued to decline at Tyler County CSCD, since about 2009. The felony direct population and community supervision placements are variables to calculate the amount of BS & CC funds allocated to CSCDs, and declining population results in less funding for essential operating costs. What are the causes of declining population?

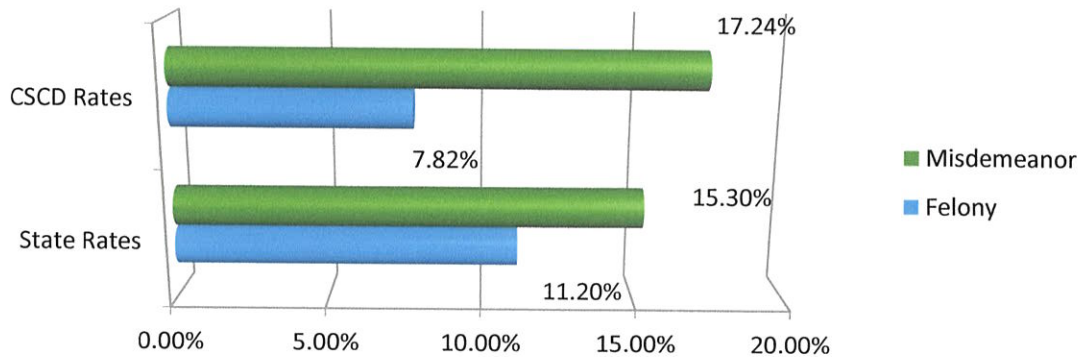
- Reduced crime rates
- Changes in the overall judicial system and community corrections field
- Economic decline makes offenders more likely to choose incarceration over probation



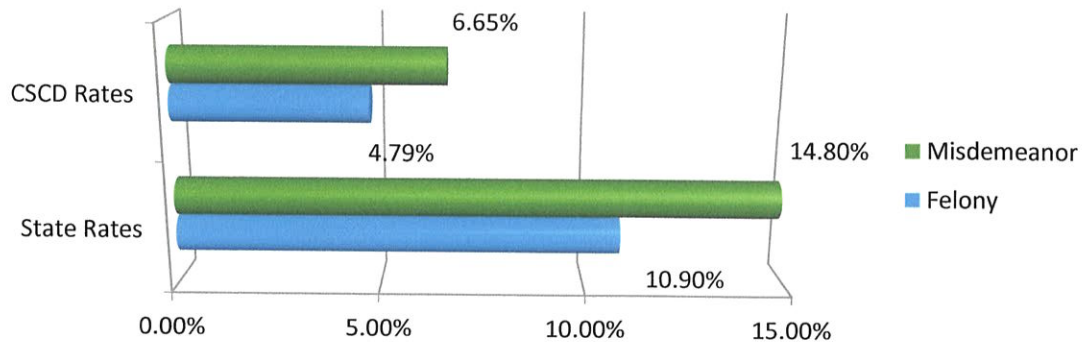
# Department

## Overview: Revocation Rates

**FY2014**



**FY2015**



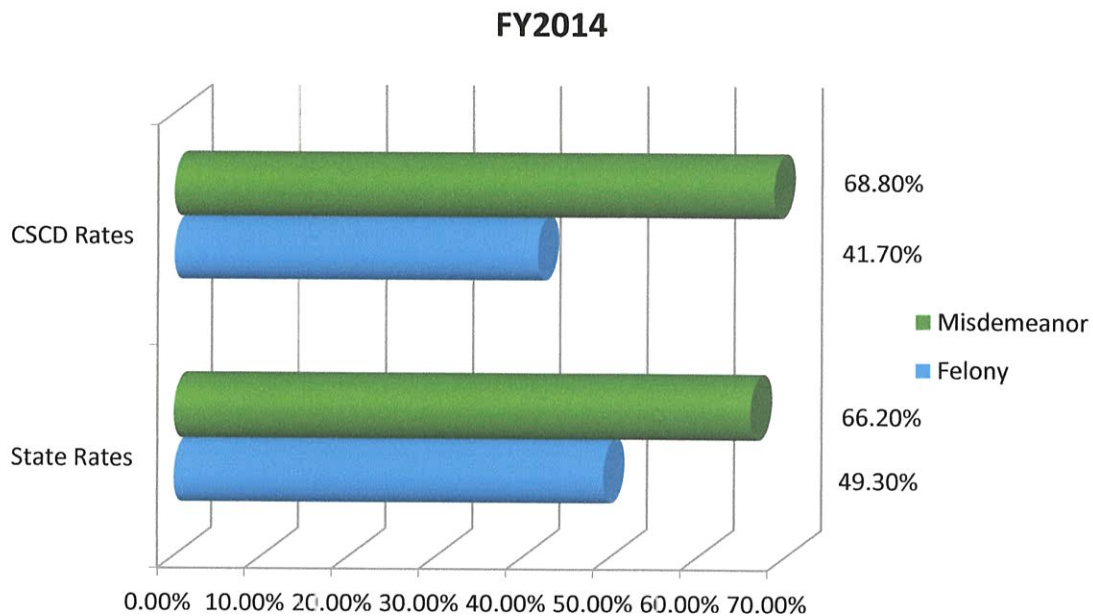
### *Perspectives on Revocation Rates*

For FY2014 and FY2015, Tyler County maintained a felony revocation rate that was below the state average. The low revocation rates can be attributed to a variety of factors:

- An evidence based assessment process
- Specialized supervision and treatment based upon assessments
- Use of progressive sanctions
- Officer training

# Department

## Overview: Technical Violation Percentages



### *Perspectives on Technical Violations*

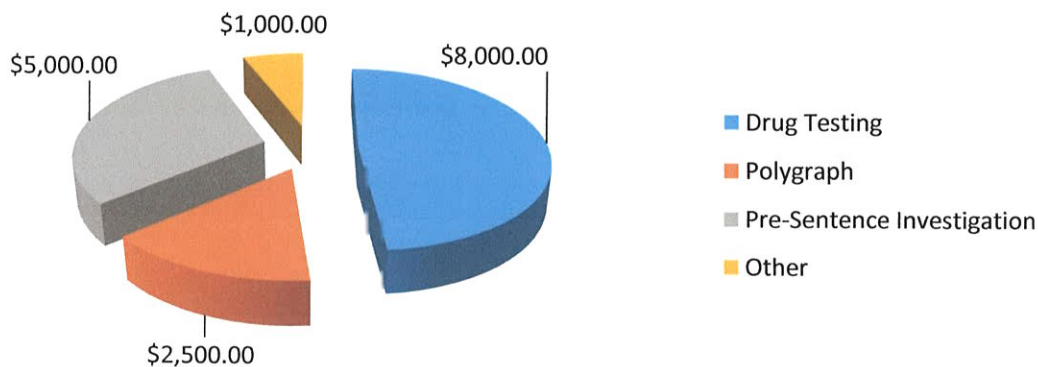
For FY2014, Tyler County CSCD maintained a misdemeanor technical violation percentage that was just above the state average. The misdemeanor technical violation percentage can be attributed to offenders that are not likely to agree with significant probation sanctions when the alternative county jail sentence is more appealing than the probation program sanctions. Also, economic decline makes offenders more likely to choose incarceration in lieu of paying fines and fees.

The FY2014 felony technical violation percentage is below the state average. This is possibly attributed to felony offenders being frequently offered amendments/sanctions in lieu of revocation for technical violations. The possibility of a lengthy prison sentence affords the offender a stronger willingness to participate in treatment or sanctions.

# Department

## Overview: Program Success Rates

### Offender Paid Programs: as budgeted by the CSCD



### *Perspectives on Program Success Rates*

Tyler County CSCD utilizes offender paid programs and services. This means that services that are provided to offenders are required to be paid for by the offender; either directly to the facilitator of the program, or reimbursed to the Department.

Some of the programs that are offered to offenders include, but are not limited to: Drug Testing, Polygraph services, Ignition Interlock Device, Sex Offender Counseling, Substance Abuse Counseling, Anger Management, Batters' Intervention and Prevention Program, Family Counseling, Parenting, Cognitive Awareness, Thinking for a Change, Theft, DWI Education, Drug Offender Education, and Mental Health Services.

The Department utilizes Pre-Sentence Investigations as sentencing tools for the Court. These investigations utilize criminal, social, victim, military, and economic information about the offender to determine initial supervision needs. These needs are further defined by the utilization of the Texas Risk Assessment System.

Providing sufficient program options to meet the needs of the offender population helps ensure offenders are provided the opportunity to learn and change their criminal behaviors. Offenders are also placed in appropriate level of services based upon their assessed risk and needs. Officers work with the offenders to motivate and encourage them to be successful on probation.

Enrollment and Completion of these programs is monitored by the CSCD and reported accordingly.

# Department

## Overview: Program Success Rates

### *Perspectives on Program Success Rates*

Tyler County CSCD utilizes State funded programs and services for offenders at no cost to the offender. Typically, the programs and services that are funded and monitored by the State are available only to those high risk Felony offenders. These programs and services can be operated directly by TDCJ or by local CSCDs.

Some of the State operated programs that are offered to offenders include, but are not limited to: Residential Substance Abuse Treatment, Community Corrections Facilities, Intermediate Sanction Facilities, and Substance Abuse Felony Punishment Facility.

Tyler County CSCD further utilizes other programs and services for offenders, offered by non-profit organizations. These private entities obtain grants and funding to provide services to offenders at little or no cost to the Offender.

Some of the privately operated programs that are offered to offenders include, but are not limited to: Residential Substance Abuse Treatment, Outpatient Group Counseling, Outpatient Substance Abuse Treatment, Residential Half-way Housing, and Residential Mental Health Services.

Many programs, offered by both the State and private entities, include a work participation element to the treatment plan that allows offenders to obtain jobs and reimburse a provider for the care they have received. Enrollment and Completion of these programs is monitored by the CSCD and reported accordingly.

# Strategic Plan

## Goal: A

**By the end of fiscal year 2019, Tyler County CSCD will maintain or improve revocation rates and technical violations by improving program success rates. Strategies, Objectives, Process Measures and Outcomes will be updated annually, or on an as needed basis, to ensure that the CSCD achieves Goal A.**

### *Strategies for FY2018-2021*

- Maintain a rate of revocations below the state benchmark throughout FY2018.
- Reduce the number of probationers revoked on technical violations throughout FY2018.
- Maintain or improve program success rates throughout FY2018.

### *Objectives for FY2018-2021*

- Maintain a rate of revocations below the state benchmark throughout FY2018.
  - Felony rate at or below the state benchmark of 10.9%
  - Misdemeanor rate at or below the state benchmark of 14.8%
- Reduce the number of probationers revoked on technical violations throughout FY2018.
  - Felony rate at or below state benchmark of 49.30%
  - Misdemeanor rate at or below state benchmark of 66.20%

### *Process Measures for FY2018-2021*

- Tyler County CSCD will complete the revocation worksheet by January 31, 2019, to calculate the felony & misdemeanor revocation rates for FY2018.
- Tyler County CSCD will complete the revocation worksheet by January 31, 2019, to calculate the felony & misdemeanor technical violation percentages for FY2018.

## *Outcomes for FY2018-2021*

- Tyler County CSCD will compare the FY2018 objectives for felony & misdemeanor revocation rates to the actual outcomes. The FY2019 objective for felony & misdemeanor revocation rates will be adjusted based on the FY2018 actual outcome to ensure that the CSCD meets Goal A. FY2016 outcomes will be submitted to CJAD by January 31, 2018.
- Tyler County CSCD will compare the FY2018 objectives for felony & misdemeanor technical violation percentages to the actual outcomes. The FY2019 objective for felony & misdemeanor technical violation percentages will be adjusted based on the FY2018 actual outcomes to ensure that the CSCD meets Goal A. FY2018 outcomes will be submitted to CJAD by January 31, 2018.

# Strategic Plan

## Goal: B

**By the end of fiscal year 2019, Tyler County CSCD will improve accountability measures for supervision, fiscal and data management procedures. Strategies, Objectives, Process Measures and Outcomes will be updated annually, or on an as needed basis, to ensure that the CSCD achieves Goal B.**

### *Strategies for FY2018-2021*

- Tyler County CSCD will conduct internal case management audits in FY2018.
- Tyler County CSCD will monitor cost projections in FY2018.

### *Objectives for FY2018-2021*

- Tyler County CSCD will strive to achieve above satisfactory scores on case management audits in FY2016.
- Tyler County CSCD will use the fiscal accountability tool to maintain accurate cost projections and to monitor fiscal operations, thereby maintaining an independent audit risk score under 20 points for FY2018.

### *Process Measures for FY2018-2021*

- Tyler County CSCD will complete a case management audit, and send compliance rates to CJAD by January 31, 2019.
- Tyler County CSCD will use the fiscal accountability tool to maintain an acceptable audit risk score for FY2018. The fiscal accountability tool will be utilized during June 2018 after the third quarter expenditures are known.

## *Outcomes for FY2018-2021*

- Tyler County CSCD will compare the FY2018 objective for the case management audit to the actual compliance rate. The FY2019 objective for case management compliance rate will be adjusted based on the FY2018 actual outcome to ensure that the CSCD meets Goal B. The FY2018 compliance rate will be submitted to CJAD by January 31, 2019.
- Tyler County CSCD will compare the FY2018 objective for the independent audit risk score to the actual fiscal audit risk score. The FY2019 objective for the audit risk score will be adjusted based on the FY2018 fiscal audit risk score to ensure that the CSCD maintains an acceptable fiscal risk score for FY2019.



# Strategic Plan

Goal: C

## Expanding Available Resources

**By the end of fiscal year 2021, Tyler County CSCD will strive to reduce offender recidivism by expanding the availability of outside agencies programs and services for offender treatment. Strategies, Objectives, Process Measures and Outcomes will be updated annually, or on an as needed basis, to ensure that the CSCD achieves Goal C.**

### *Strategies for FY2018-2021*

- Tyler County CSCD will use TRAS to identify offender needs.
- Tyler County CSCD will partner with private entities to utilize available resources for the treatment of offenders; as offender paid services.
- Tyler County CSCD will partner with CSCDs to utilize resources for the treatment of offenders at no cost to the offenders.

### *Objectives for FY2018-2021*

- Tyler County CSCD will to strive to refer 80% of offenders to available programs and services as identified by the TRAS instrument in FY2018.
- Tyler County CSCD will strive for an overall successful complete rate of 70% for program participants in FY2018.

### *Process Measures for FY2018-2021*

- By January 31, 2018, Tyler County CSCD will query offenders identified as needing services from the case management system, and verify that at least 80% of those offenders are enrolled in a program or service, and that at least 70% of them successfully completed a program or service.

## *Outcomes for FY2018-2021*

- Tyler County CSCD will compare the FY2018 objectives for Goal C to the actual outcomes. The FY2019 objectives for Goal C will be adjusted based on the FY2018 actual outcomes to ensure that the CSCD meets Goal C.